# LANSING PUBLIC LIBRARY'S STRATEGIC PLAN

2024-2027



#### **MISSION STATEMENT:**

THE LANSING PUBLIC LIBRARY ENRICHES, CONNECTS, AND EMPOWERS ITS COMMUNITY BY PROVIDING EQUITABLE ACCESS TO RESOURCES, EXPERIENCES, AND OPPORTUNITIES.

#### **VISION STATEMENT:**

YOUR STORY STARTS HERE

#### **LIBRARY VALUES:**

#### **Exceptional Member Experiences**

We care about the people we serve, and we work to deliver personal and exceptional experiences

#### **Curiosity & Exploration**

Curiosity is the cornerstone of learning, and we ensure that our resources create a pathway to lifelong exploration and discovery

#### **Equity for All**

We provide and champion equity of access in our space, programs, services, and collections

#### **Diversity & Inclusion**

We recognize the innate human dignity of all, and embrace our similarities and differences both throughout the organization and our community

#### Connectivity

Being connected to the community allows us to understand its needs, and it guides our work to help build a strong and vital Lansing

#### The People We Serve

Uplifting our community is at the heart of all that we do

#### THE LIBRARY BOARD OF TRUSTEES:

Sharon Novak President

Jeri Villa Vice President

Bonnie Cuthbert Treasurer

Steven Carr Secretary

Mozella Brown Trustee

Jason Klausner Trustee

Yvette Farmer Trustee

### STRATEGIC PLANNING TEAM:

Lisa Korajczyk Library Director

Denise Benson Information Services Manager

Beth Bozzo Youth Services Manager

Andrew Harootunian Adult Outreach Coordinator

Kelli Staley IT & Technical Services Manager

Lisa Trevino Membership Services Manager

#### STRATEGIC PLANNING CONSULTANT:

Kathy Parker

Many thanks to all the library team members that participated in the strategic planning process.

#### **COMMUNITY SUMMARY**

The Lansing Public Library was established in 1936 with a book donation from the WPA, and by 1941 the community voted yes on a tax levy that would legally establish the Lansing Public Library. Since then, the library moved around town and finally settled in its current location in 1976 with a brand-new building. Though there were numerous library directors, the mission has always been the same; **to serve the community of Lansing.** 

#### (2010 U.S. Census Data)

Lansing is a diverse community that serves a population of 29,081 with a demographic of 45.3 % African American, 39.2 % white, and 19.1% Latino, where 18% of the households speak a language other than English. The median age for a resident is 40.2 years old, with 59% of the residents between the ages of 18-64. The median income is \$57,659 and 16.4% of the population live below the poverty line.

There are 10,741 households in Lansing, and we have an owner occupied rate of 69.3% with a median home value of \$136,100.00. We serve three school districts and have multiple private schools. 91.9 % of residents have graduated from high school and 26.2% have a college degree. Also, 92.7 % have a computer in their home and 86.2 % have access to the Internet. Finally, women make up 56% of the population.

This is the data as compiled in 2010 by the U.S. government, but that does not give the complete picture of this community. Lansing invests in its parks, works to ensure it offers a quality education, offers entertainment and enrichment to its residents, and works together to find ways to offer its community a sense of pride and togetherness. The team at the Lansing Public Library strives to meet all the needs of its community, and beliefs through this new strategic plan it can further extend our mission of enriching, connecting and empowering the community by providing equitable access to resources, experiences and opportunities.



# **Strategic Priority #1: Creating Exceptional Experiences**

Objective #1: Ensure that the library's technology is up-to-date and accessible for all.

Measurable Action	Team	Timeline
Assess data from both the ILS and the Illinois Public Library Annual Report ensure that adequate funding is allocated to patron high demand and access technology	<u> </u>	6 months
2. Better market the items already owned by the library that will help patrons with technology accessibility needs	Marketing Committee	6 months
3. Create a technology plan	Technology Committee & Admin Team	12 months

## Objective #2: Increase programs and services to emerging and underserved populations.

Measurable Action	Теат	Timeline
<ol> <li>Increase visibility and awareness of services to under a. Create bilingual documentation for services and building. For example, a bilingual Spanish and I help staff identify what assistance is needed, like and service issues.</li> <li>Create community boards (11×18) designed to be communicate by pointing at pictures</li> <li>Update brochure language, broadening Library@a marketing campaign.</li> <li>Create a brochure of local social service agencie economically distressed patrons</li> </ol>	resources within the English phrase pamphlet to e copying, printing, faxing, all patrons to Thomeservice and create Committee (Spanish speaking team members)	18 months
2. Host a series of staff trainings that focus on working barriers to service such as patrons with physical and non-English speaking, neurodiverse, and mental hea	intellectual disabilities,	18 months
Increase programming focused on underserved popular.     Create questionnaires in multiple languages and information from patrons on programming interb.     Develop quarterly events targeting specific nich programs in other languages	formats to solicit Committee ests. & Adult	24 months

Objective #3: Collections will reflect the popular demands and diversity of our community.

Measurable Action	Теат	Timeline
Analyze collection usage to determine interests and popular demand	Info & Youth Services Teams	12 months
2. Increase financial resources to collections that have high circulation numbers	Admin Team	12 months
3. Develop display guidelines to better reflect community demographics	Info & Youth Services Librarians	12 months
4. Weed materials that are more than seven years old, and that have fewer than the designated number of checkouts, or are in poor physical condition	Info & Youth Services Teams	18 months
Replace materials that have high circulation numbers but are in poor physical condition	Info & Youth Services Teams	18 months

# **Strategic Priority #2: Better Community Awareness**

Objective #1: Develop a marketing plan

Measu	rable Action	Теат	Timeline
1.	Establish a social media team	Admin	3 months
2.	Write a marketing plan to increase the library's visibility throughout the community.  a. Solidify branding across all platforms  b. Balance marketing of library events, services, and materials  c. Target audiences in accordance with community's needs and interests	Marketing Committee & Admin Team	12 months
3.	Ensure that the financial resources are allocated in the budget to sustain the marketing plan	Admin	12 months
4.	Investigate the costs of hiring a marketing associate for 25 hours per week	Admin	18 months

Objective #2: Develop and strengthen community partnerships

Measurable Action	Team	Timeline
Strengthen current partnerships with village entities, local businesses, social organizations, and community living facilities     a. Have quarterly meetings with the Village's Director of Communications     b. Create a visitation schedule and marketing campaign for outreach to community living facilities     c. Request to have our newsletters/brochures located at various locations throughout the village     d. Establish pop-up tables throughout the community	Admin,Youth & Adult Outreach	12 months
Strengthen working relationships with local schools     a. Engage in regular outreach at each school in Lansing     b. Improve communication with schools through monthly email updates     c. Host annual events for schools and teachers     d. Increase library card registrations for students through promotional activities and rewards     e. Analyze the workflow of the Youth Services department to decide if another associate is needed to meet the objectives of the plan	Admin & Youth Team	12 months
3. Expand the library's Community Roots program a. Have an information table at different community events b. Add 2-3 more local businesses to the program per year c. Host an annual business open house	Adult Outreach	12 months

# **Strategic Priority #3: Staff Investment**

## Objective #1: Increase hands-on training opportunities

Measurable Action	Team	Timeline
Tech assessment during the on-boarding process, and then an annual assessment on technology skills, including but not limited to, basic computer, email, and internet skills	Admin	3 months
2. Centralize staff access to organizational information	Admin	6 months
Curate Niche tutorials and explore different learning platforms for staff development	Admin	18 months
4. Create a schedule for hands-on training with appropriate managers/instructors	Admin	18 months

## Objective #2: Help ensure staff organizational awareness

Measurable Action	Team	Timeline
1. Highlight a different general library policy each month at the all-staff meeting	Admin	3 months
2. Increase awareness of library services, programs, and resources with a monthly activity assigned prior to the all-staff meeting for discussion	Admin	3 months
Assign staff to review and assist with updating department procedure manual annually	Admin	6 months
4. Ensure that all staff members know and understand the library's mission, vision, customer service philosophy, and core values statements	Admin	6 months
5. Formalize cross-training between various departments	Admin	12 months

## Objective #3: Staff wellbeing

Measurable Action	Team	Timeline
Create a staff wellness committee to recommend trainings and opportunities and will help promote staff participation	Admin	3 months
2. Create a "high-five" board, where staff can openly leave kudos for each other	Admin	3 months
3. Schedule quarterly social events	Social Committee	6 months
4. Dedicate time during either library's in-service to staff wellness	Admin	6 months

# Strategic Priority #4: Offer Welcoming and Responsive Spaces

## Objective #1: Analyze the flow of the building

Measurable Action	Team	Timeline
Create questionnaires for patrons on building needs	Admin	24 months
Create a list of recommended library space planners with costs that will analyze the flow of the building	Admin	36 months
3. Examine building signage for ease of wayfinding	Admin	36 months

# Objective #2: Modern presentation for space

Measurable Action	Теат	Timeline
Update presentation of in-house marketing spaces     a. Install slotted walls in the foyer, Historical area, and outside the Community Room for the Friend's organization     b. Investigate costs of standalone digital signage	Admin	24 months
Reimagine presentation of library collections     a. Update the adult and youth shelving units     b. Update presentation of magazine and newspaper wall	Admin	36 months
Research costs to update courtyard space and brick room to enhance the patron experience at the library	Admin	36 months

# Objective #3: Re-Imagine the IDEA Lab

Measurable Action	Team	Timeline
Brainstorm multiple options to repurpose the Idea Lab	Admin	24 months
	Tech Committee	24 months
3. Do a financial analysis for the repurposing of the Idea Lab with multiple options for the board	Admin	36 months